



# CRM, Customer Data and Cake

27 September 2023

How well does your data let you understand your supporters?





# Making Digital Real

- We are a **specialist** information systems consultancy
- We only work with **charities**, associations, trusts and others in the not-for-profit sector
- We are completely **supplier-independent**
- Our consultants have held **senior** positions in a broad range of different organisations
- Our advice and guidance is based on **practical experience** gained over many years

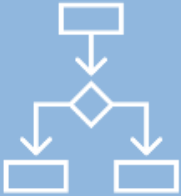
# Depth and breadth



Digital, Data & Technology Strategies



Reviews & Health Checks



Business Processes & System Requirements



Supplier & Solution Selection



Interim Technical Leadership



Programme & Project Management



Risk, Compliance, Data Protection & Security



Governance & Business Cases



Change & Organisational Development

# Our Mission and Purpose

## Our Mission

We **empower** organisations to deliver transformational impact through more effective use of technology and ways of working

## Our Purpose

From **our minds to your minds** – our team of experienced, independent consultants work with you to transfer their knowledge, share their expertise, and **develop your organisational capability**

# Programme

- 14:00 **Arrival and welcome**  
Welcome - introductions and overview of the agenda for the afternoon.
- 14:10 **A potted history of customer data and CRM! Why are third sector organisations still failing to realise true 360 data models through CRM?**  
Keith Collins & Gary Seaman, Adapta Consulting
- 14.30 **JDRF Experience. A video.**  
Hayley Perez, Head of Individual Giving and Stewardship  
Onyeka Onochie, Database and Insights Manager
- 14.45 **MSF Experience**  
James Kliffen, Director of Fundraising, Médecins Sans Frontières / Doctors without Borders (MSF)
- 15.15 **Tea/Coffee and cake**
- 15:45 **The future of customer data and CDP? What the market is now claiming....**  
Mark Luckins, Adapta Consulting
- 16.00 **Roundtable discussion - All**
- 16.45 **Review and close – Keith Collins, Adapta Consulting**



**FIRE**

**BREAK GLASS**



**PRESS HERE**

Confessions of a  
**FORMER** CRM  
salesman...







How 'CRM' was sold...



Single Customer View?





Single Customer View?



Supporter Journeys





Single Customer View?



Supporter Journeys



Manage all my data





And it would  
be...

**GET**

**CRM**

**DONE**

*dreamstime*



## Proprietary products

- Integration challenges
- Over-reliance upon manual data imports and exports
- Built to support the way things were in the late 90s/early 00s
- Bias towards fundraising





## CRM Platforms

- Provider naivety *“Isn’t fundraising just sales?”*
- Partner naivety *“charities must be simple, surely?”*
- Partner scale and skills
- Limitations – data volumes, API calls
- Product gaps – e.g. prior to acquisition of Buddy Media & Radian 6 > SFMC



## Organisational readiness

- Experience of large, complex projects
- Governance and management challenges
- Skills gaps – data, integration, digital, agile?
- Cultural stuff?



A blue circular sign with a white border is mounted on a white and black pole. The sign features the text "Buyer's Remorse" in a bold, white, sans-serif font. The background of the sign is a solid blue color, and there are six small white dots arranged in two horizontal rows of three. The sign is set against a bright blue sky with scattered white clouds.

**Buyer's  
Remorse**



**PAST**

**FUTURE**



Single Customer View?



Supporter Journeys



Manage all my data



## Proprietary products

Some newer ones:

- Have got much better at integrating with digital fundraising, marketing automation etc
- Offer a much-improved UX
- Are more extensible

## CRM platforms

Good news:

- Partners with scale, who can handle the complexity
- More tools within the platforms
  - ETL/ELT, data management





**But there's more to non-profit customer data management than just CRM...**

# Evolution of CRM Systems

Journey from Data Entry systems to Artificially Intelligent CRMs



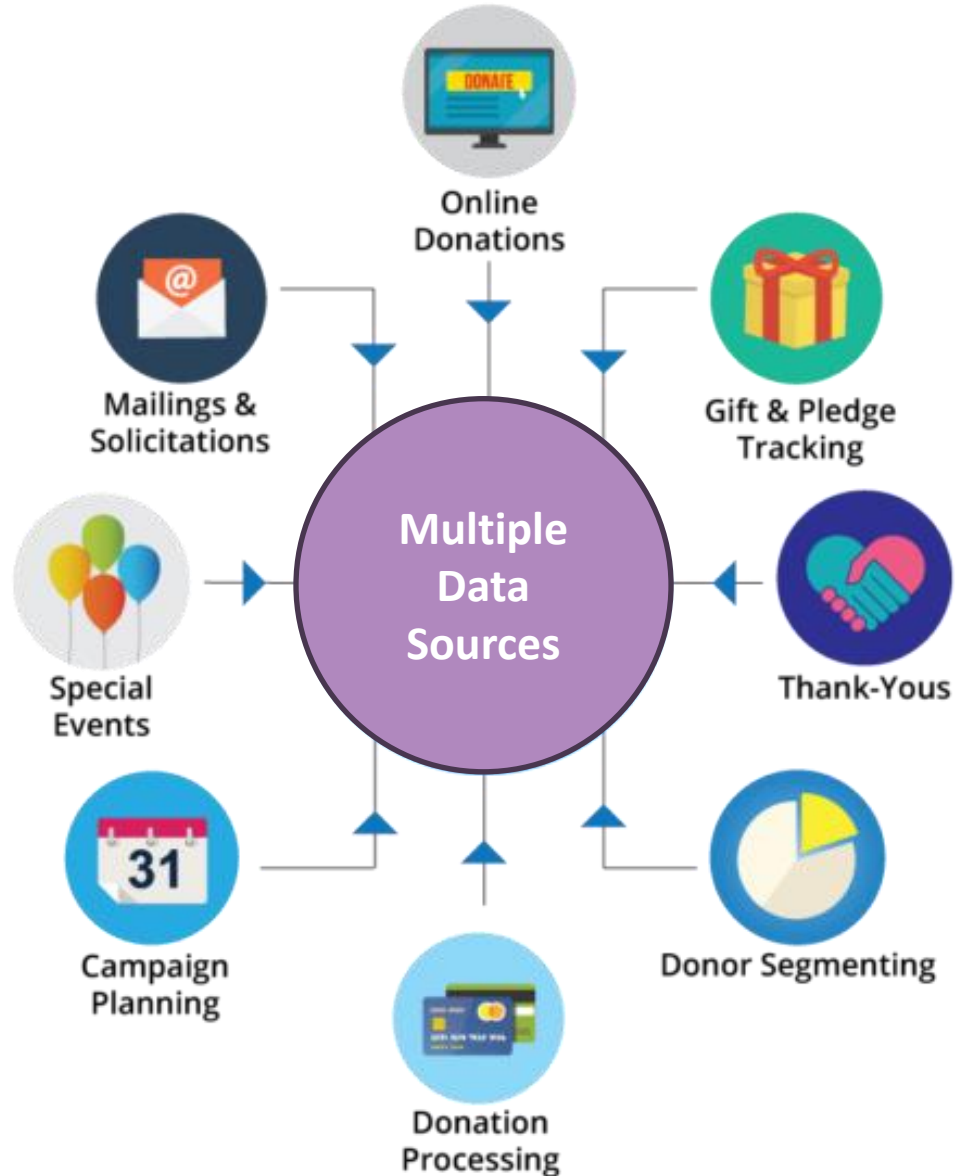


### Identity Data

- Name
- Email
- Phone
- Address

### Descriptive Data

- Events
- Interests
- Cases/Needs



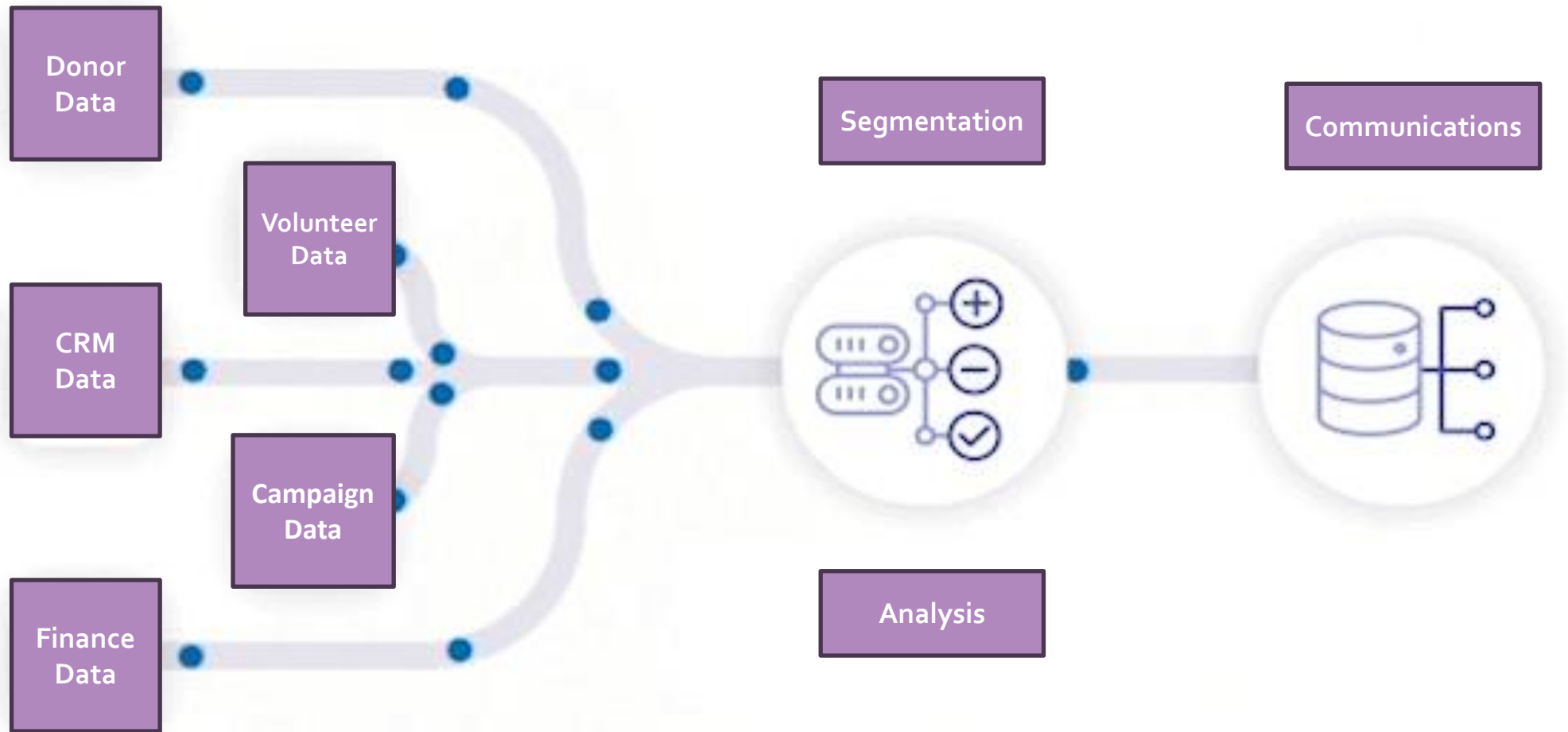
### Qualitative Data

- Feedback, Surveys
- Service Engagement
- Transactions

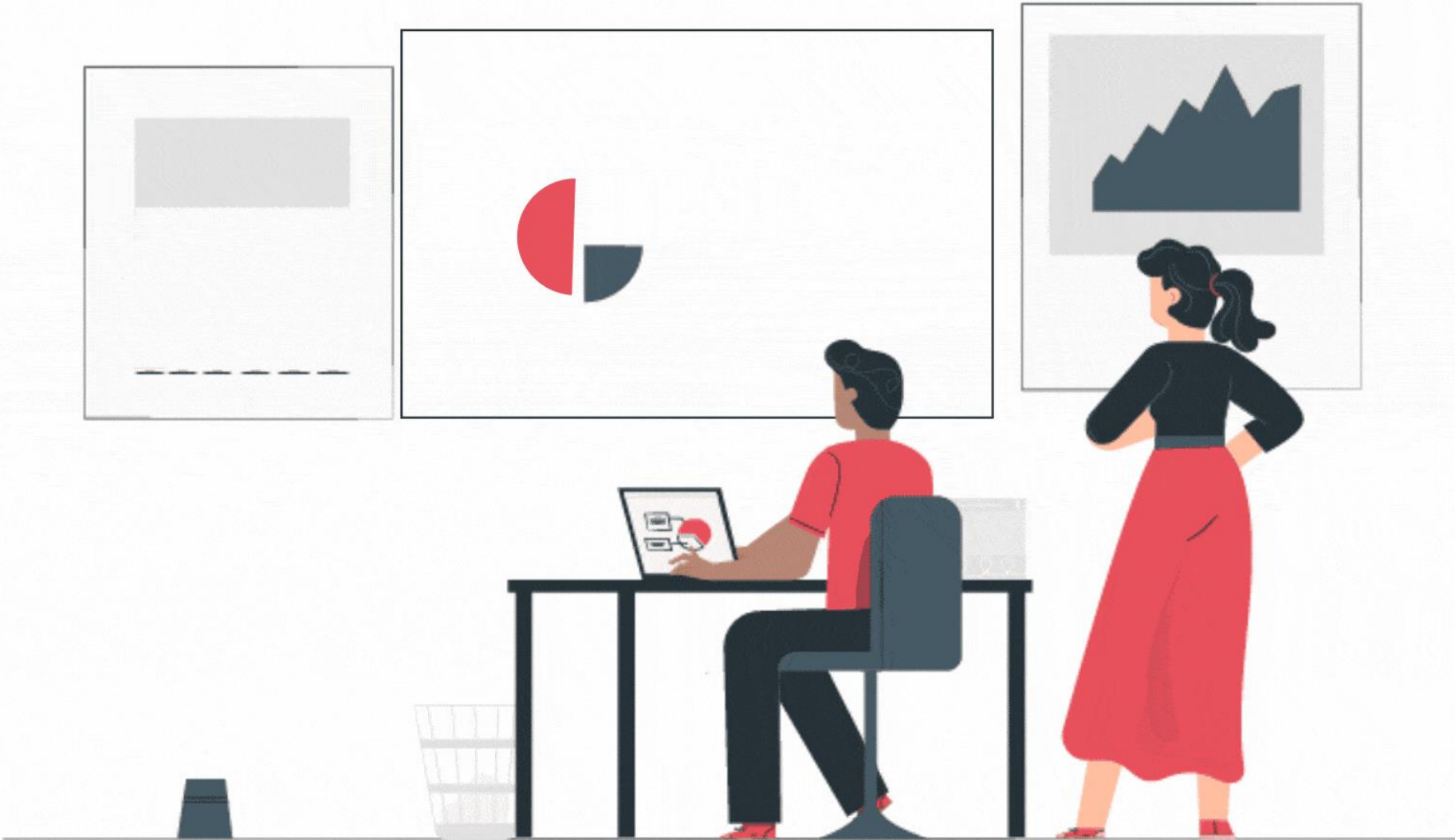
### Quantitative Data

- Donor history
- Campaign acquisition/attribution
- Email clicks (maybe...)

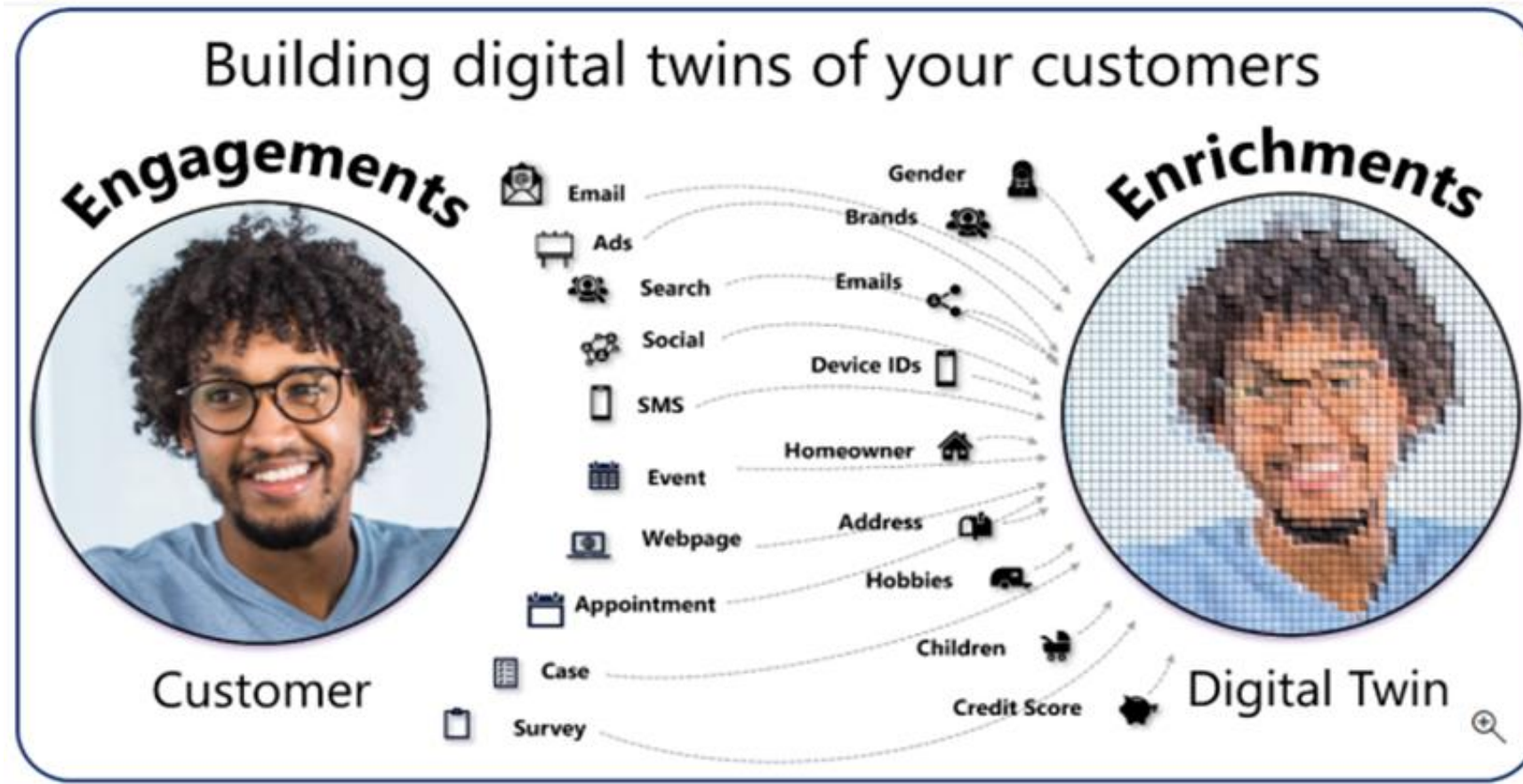
# Segmentation/selections often happen outside CRM and provided to marketing teams or imported into marketing automation tools



# And the final piece would be reporting and analysis



# What does a 360 supporter view look like?





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# CRM & Cake

**HAYLEY PEREZ & ONYEKA ONOCHIE**

September 2023

## **Benefit & Value**

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**Good data  
quality – for  
reliable  
insights &  
analysis**

**Integration  
and  
Automation –  
reduce  
manual  
processing**

**Tailored  
supporter  
journeys and  
communicatio  
ns – excellent  
engagement &  
fundraising**

**Good data  
quality – for  
reliable  
insights &  
analysis**



## **Where we are now**

### **Donorfy Go Live May 2023:**

- Phase 1 – BAU
  - Training
  - Business critical processes
  - Issues log and fixes
- Phase 2 – Improvement and benefits
  - Integrations and Automations
  - Ongoing Data Quality
  - Data Governance framework
  - Insights & Analytics
  - Digital Marketing



# HOW IT'S GOING



# Impact

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*"The new CRM is going to completely transform the way we work in the Philanthropy team. Over the last few months, we have already identified a number of new processes that are streamlining the way we work, freeing up our time to work on raising life-changing funds for type 1 research"*

Rachel, Philanthropy Manager

## **Value so far**

- Putting data in everyone's hands
- Data is useful, not a chore
- Less manual processes
- We're on the road!

# **Technology, Processes & Culture**

*The path to driving value from our data*

# Culture

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- Nurture curiosity
- Democratize data
- 'Test & Learn'
- Adapt

A photograph of a man with light brown hair and a beard, wearing a blue button-down shirt, smiling broadly. A young child with blonde hair, wearing a colorful floral shirt, is sitting on the man's shoulders and laughing. The background is white with a large, irregular blue shape on the left side that contains the text.

**WE'RE ALL ON THIS  
JOURNEY TOGETHER**

# THANK YOU

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**Hayley Perez**

*Head of Individual Giving & Stewardship*

[hperez@jdrf.org](mailto:hperez@jdrf.org)



***MEDECINS SANS FRONTIERES***  

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***DOCTORS WITHOUT BORDERS***















# Our need for funds

- **Independent** of political, religious, news agenda, or other interests.
- **Unrestricted.** Funding that is available for MSF to use where needed.
- **Secure.** Available to be used when needed.



Methodology Overview

Phase 1: Understand

Phase 2: Define

Phase 3: Sketch

Phase 4: Decide

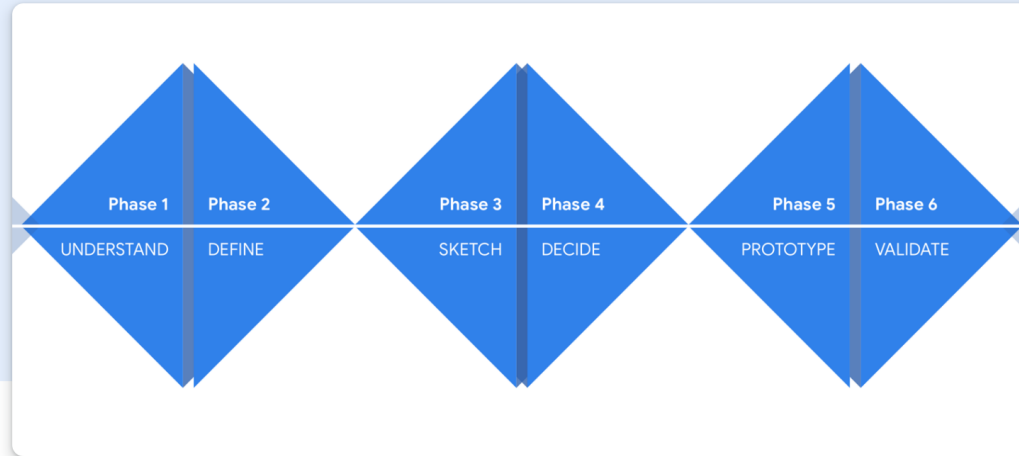
Phase 5: Prototype


Phase 6: Validate

FAQs

# Design Sprint Methodology

The Design Sprint follows six phases: Understand, Define, Sketch, Decide, Prototype, and Validate.



 Resources  
[Submit To The Kit](#)

While it is recommended to include all six phases of the methodology, there are certainly situations where you might want to run a shorter workshop utilizing these methods. These methods can help align a team on the right problem to solve or provide actionable solutions to a tightly scoped to challenge that can be tested with users at a later date.







### 1 قبل لمس مريض

متى؟ نظف يديك قبل لمس المريض؛ وقبل المصافحة وقبل مساعدة المريض في أداء مهام الاعتناء بالنفس (التحرك، والاستحمام، والأكل، وإرتداء الملابس، وما إلى ذلك)، وقبل وضع قناع الأكسجين، وقبل قياس النبض، وضغط الدم، والفحص بالسماحة، وأجراء تخطيط القلب الكهربائي....  
لماذا؟ لحماية المريض من الجراثيم الضارة التي تحملها يديك.

### 2 قبل إجراء يستدعي التعقيم

متى؟ نظف يديك مباشرة قبل قيام بأي إجراء يستدعي التعقيم، مثل إدخال أداة طبية في الجسم (قنية الفم، أنبوب أنفي معدني، أنبوب داخل القصبة الهوائية، قسطرة بولية، أو قسطرة بالوريد)، الأظفحة أو الأدوية....  
لماذا؟ لحماية المريض من الجراثيم الضارة، بما في ذلك الجراثيم التي تأتي منه، من دخول جسمه.

### 5 بعد لمس محيط المريض

متى؟ نظف يديك بعد لمس أي عرض أو أثاث في محيط المريض المباشر عند المغادرة حتى إن لم تلمس المريض وبعد تقيم أغطية السرير وتنظيف طاولة السرير وبعد تعديل سرعة التروية....  
لماذا؟ لحماية نفسك وبينه الرعاية الصحية من جراثيم المرضى الضارة.

### 3 بعد التعرض لسوائل الجسم

متى؟ نظف يديك مباشرة بعد التعرض لسوائل الجسم (بعد إزالة القيحات؛ بعد إدخال جهاز طبي غازي؛ بعد إزالة أحد الأجهزة الطبية الغازية؛ بعد التعامل مع عينة تحتوي على مادة عضوية؛ بعد إزالة الفضلات وأي سوائل أخرى من الجسم؛ بعد تنظيف أي سطح ملوث وسوائل منسخة (أغطية الأسرة المنسوخة، الأدوات، الميولت، وعاء التوال بالمرش....  
لماذا؟ لحماية نفسك وبينه الرعاية الصحية من جراثيم المرضى الضارة.

### 4 بعد لمس مريض

متى؟ نظف يديك بعد لمس المريض ومحيطه المباشر لدى مغادرة المساحة المخصصة له وبعد المصافحة وبعد مساعدة المريض في أداء مهام الاعتناء بالنفس، وبعد أي عمل قدمت فيه الرعاية له (أي إجراء غير غازي؛ وضع قناع الأكسجين، وقياس النبض، وضغط الدم، وأجراء تخطيط القلب الكهربائي....  
لماذا؟ لحماية نفسك وبينه الرعاية الصحية من جراثيم المرضى الضارة.



تراحم  
لساعة  
12:00-

- ما تكتم مشاعرك خوفا من أحكام الآخرين، الحالة النفسية أو لفرض النفسي مثل اي مرض او حالة طبية جسدية تستدعي استشارة وقد تحتاج الي دواء
- لخطوة الاولى، تحدث الي المستشار النفسي الذي يمكنه تقييم الحالة ومساعدتك او الذي يمكنه تحويلك الي طبيب مختص المهم، لا تأخذ أي دواء من دون وصفة طبيب نفسي

إذا كنت بحاجة لمساعدة ولحدا بسمعك، فإن مستشاري الصحة النفسية في أطباء بلا حدود موجودون هنا لمساعدتك لا تترد اي يطلب الاستشارة النفسية

**نحن هنا لأجلك**



أطباء بلا حدود

Monday 11-07-2022 11:35

# 2022 Award winners spotlight: Grand Prix and Digital Expert of the Year Awards

David Murphy



All this week, we are taking a closer look at the winning campaigns and platforms in the 6<sup>th</sup> edition of the Effective Digital Marketing Awards. The winners were announced at an Awards Ceremony held last Friday. We start with a look at the winners of the Grand Prix Award and out two Digital Exert of the Year Awards.

Grand Prix



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**Download the Insight Report** 

An introduction to Addressable TV

**M** F:NECAST 

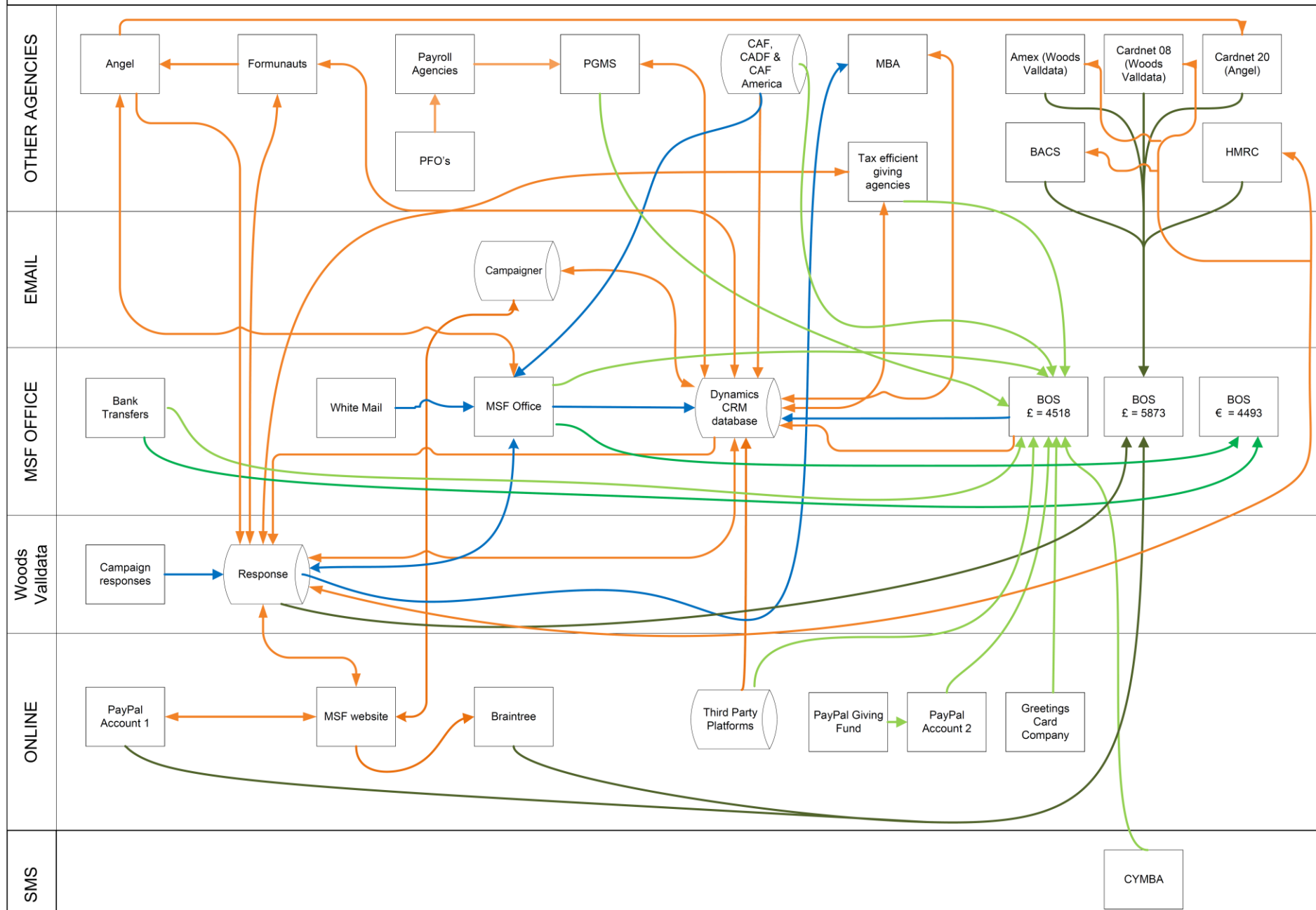
**The Mobile Consumer 2023**

Give and Get [Come Into Focus](#)

**AIRSHIP**

96% of marketers rely on developers to increase the

# Overview of our current data flows - ALL



- Home
- Recent
- Pinned
- My Activities
  - Activities
  - Tasks
  - Dashboards
  - Queues
- Supporter Management
  - Contacts
  - Accounts
  - Connections
  - Cases
- Event Management
  - Events
  - Event Participants
  - Event Teams
  - Orders
  - Order Products
- Campaign Management
  - Main Menu

Navigation bar: Back, Forward, Save, Save & Close, New, Open org chart, Deactivate, Connect, Add to Marketing List, Share

**James Kliffen** - Saved  
Contact

699115 Contact ID | LP Owner | LDN-CRM PROD | Active Status Reason

- Summary | Activities and Communications | Addresses | Consent and Preferences | Income & Tax | Regular Donations | Relationships

**Name**

Title: Name

Mr

First Name\*: James

Last Name\*: Kliffen

Suffix: ---

**Relationship Summary**

Relationship: ---

Status: Completed

At: 03/08/2020 18:00

**Suspected Vulnerable Supporter**

Suspected Vulnerable Supporter: No

Suspected Vulnerable Supporter Notes: \*\*\*\*\*

**Recruitment**

Source Campaign: \* 7251/Fun Run 2016

Recruitment Date: \* 11/08/2016

**Gone Away and Deceased Details**

Gone Away Date: ---

Status Reason: Active

Gone Away Reason: ---

Deceased Notification Date: ---

Deceased Notification Details: ---

**Contact Information**

Email: [Redacted]

Email - Secondary: ---

Email - Tertiary: ---

Mobile Phone: ---

**Representing**

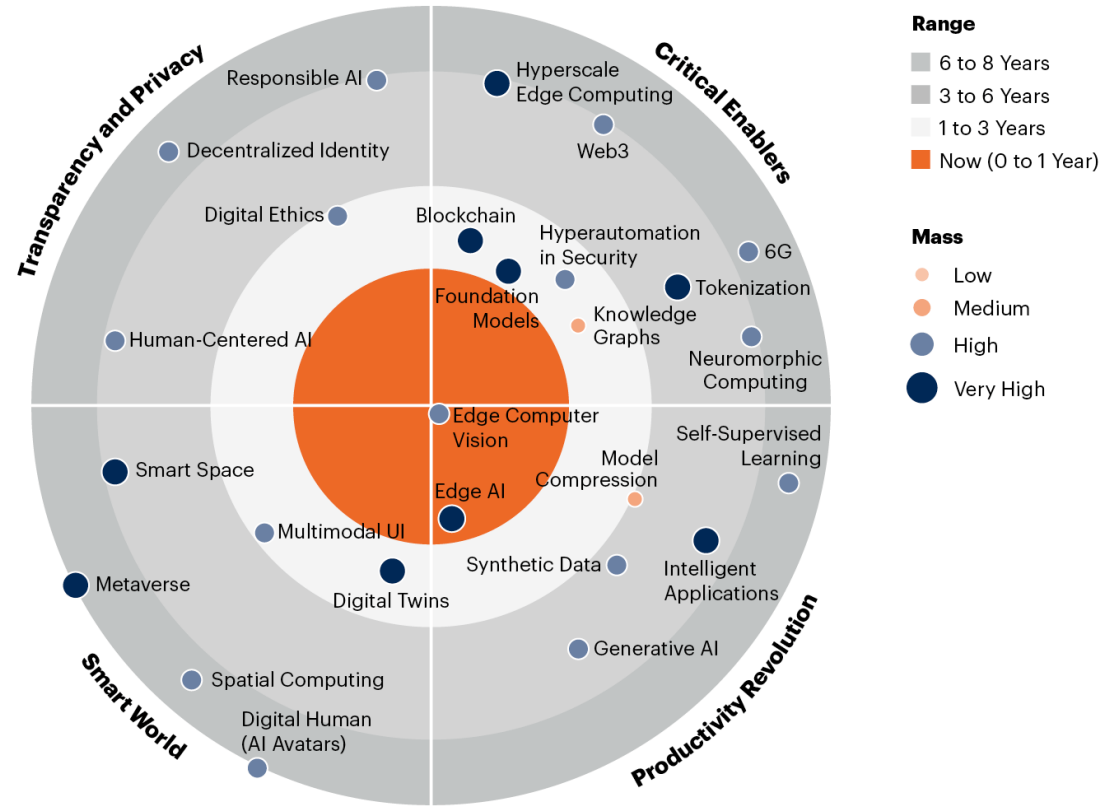
Represents themselves: Yes

Represents an Organisation: No

Represents another Contact: No

# Technology – continual diverse change

## 2023 Gartner Emerging Technologies and Trends Impact Radar



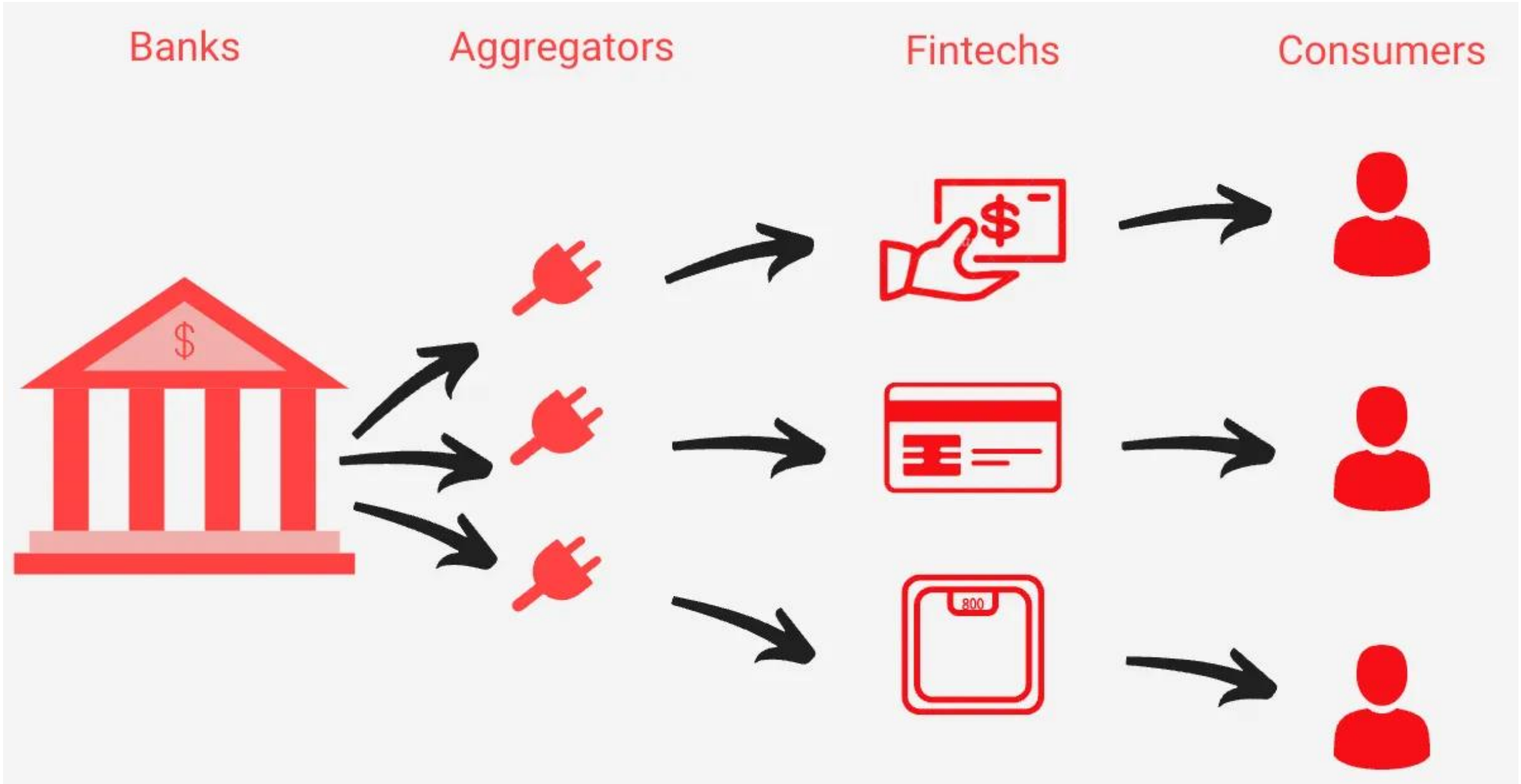
gartner.com

Note: Range measures number of years it will take the technology/trend to cross over from early adopter to early majority adoption. Mass indicates how substantial the impact of the technology or trend will be on existing products and markets.

Source: Gartner  
© 2023 Gartner, Inc. All rights reserved. CM\_GTS\_2034284



# Technology – Open Banking





# Technology – the rise of A.I.

FEDSCOOP

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Microsoft's recently launched Azure [OpenAI](#) service on Thursday received [Federal Risk and Authorization Management Program](#) high authorization, giving federal agencies who manage some of the government's most sensitive data access to powerful language models including [ChatGPT](#), FedScoop has learned.

The authorization will allow government departments' cloud apps to integrate with and adapt models including GPT-4, GPT-3.5, and DALL-E for specific tasks, including content generation, summarization, semantic search, and natural language-to-code translation.

[FedRAMP](#) is a security framework that allows cloud providers to obtain governmentwide authorization for their products. The high authorization permits the use of a product in cloud computing environments that hold some of the government's most sensitive, unclassified data, such as data held by law enforcement agencies or financial regulators.

Microsoft in early June [launched its Azure OpenAI Service](#) for the government to allow federal agencies to use powerful language models to run within the company's cloud service for U.S. government agencies, Azure Government.



## More Like This

Lawmakers introduce bipartisan bill to create a federal AI research resource

BY [MADISON ALDER](#)

Energy Department awards \$11.7M for quantum computing research projects

BY [JOHN HEWITT JONES](#)

USAID delivers drones to Ukraine to help document war crimes

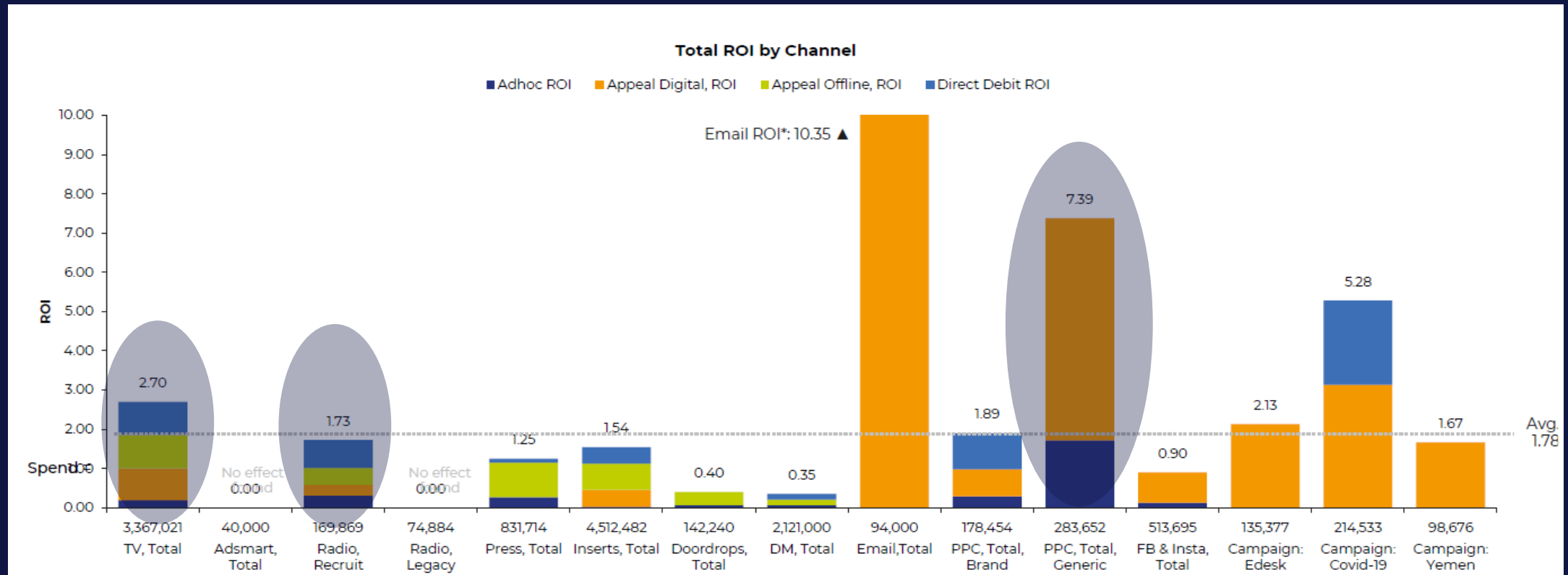
BY [MADISON ALDER](#)



Free Training:  
Getting Started  
with Google Cloud



# TV & Generic PPC followed by radio stood out as channels with potential for good ROIs and headroom



Summer’s here, but July could bring extra clouds for marketers.

This month, Apple and Google are both expected to introduce new privacy changes when they debut new versions of their platforms. With iOS 17 – which expands to public beta in July before the official launch in September – Apple will start [automatically removing link trackers from URLs](#) sent via Message and Mail as well as from links in Safari Private Browsing. Meanwhile, Google is moving forward with its own [privacy changes](#) by rolling out new APIs to Chrome and kicking off [an 18-month roadmap for Privacy Sandbox](#).

By having [Safari 17 block “known trackers and fingerprinting,”](#) Apple will boost user privacy protections and make it more difficult to identify individual users. However, some marketers say removing URL parameters could make campaign analytics less reliable. Some of the [“unintended impact”](#) changes could include URL trackers related to ad measurement, embedded media, social widgets, fraud prevention, bot detection, audience measurement and funding websites that rely on targeted or personalized ads.

Although it’s unclear how both changes will impact advertising in the coming weeks and months, the updates will be closely tracked in an industry navigating an increasingly hazy world of advertising. (Apple is offering alternative tools like private click measurement, but some adtech experts see the alternative as too complicated or viable enough to drive long-term adoption.)

One ad-tech exec who works closely with Apple told Digiday they’re “sure glad I’m not a website analytics provider.”

It might take some time before marketers see what kind of effect the changes will have, and the impact isn’t expected to be as big as Apple’s other recent efforts like IDFA.

How, exactly, will the marketing teams? Kroll tested Apple’s changes, it found some in URL

TRENDING IN PRIVACY

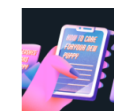
01 PRIVACY  
**The privacy changes as part of Apple iOS 17 and Google’s Chrome could mean a messy month for marketing**



02 WTF SERIES  
**WTF are Apple’s Privacy Manifests**

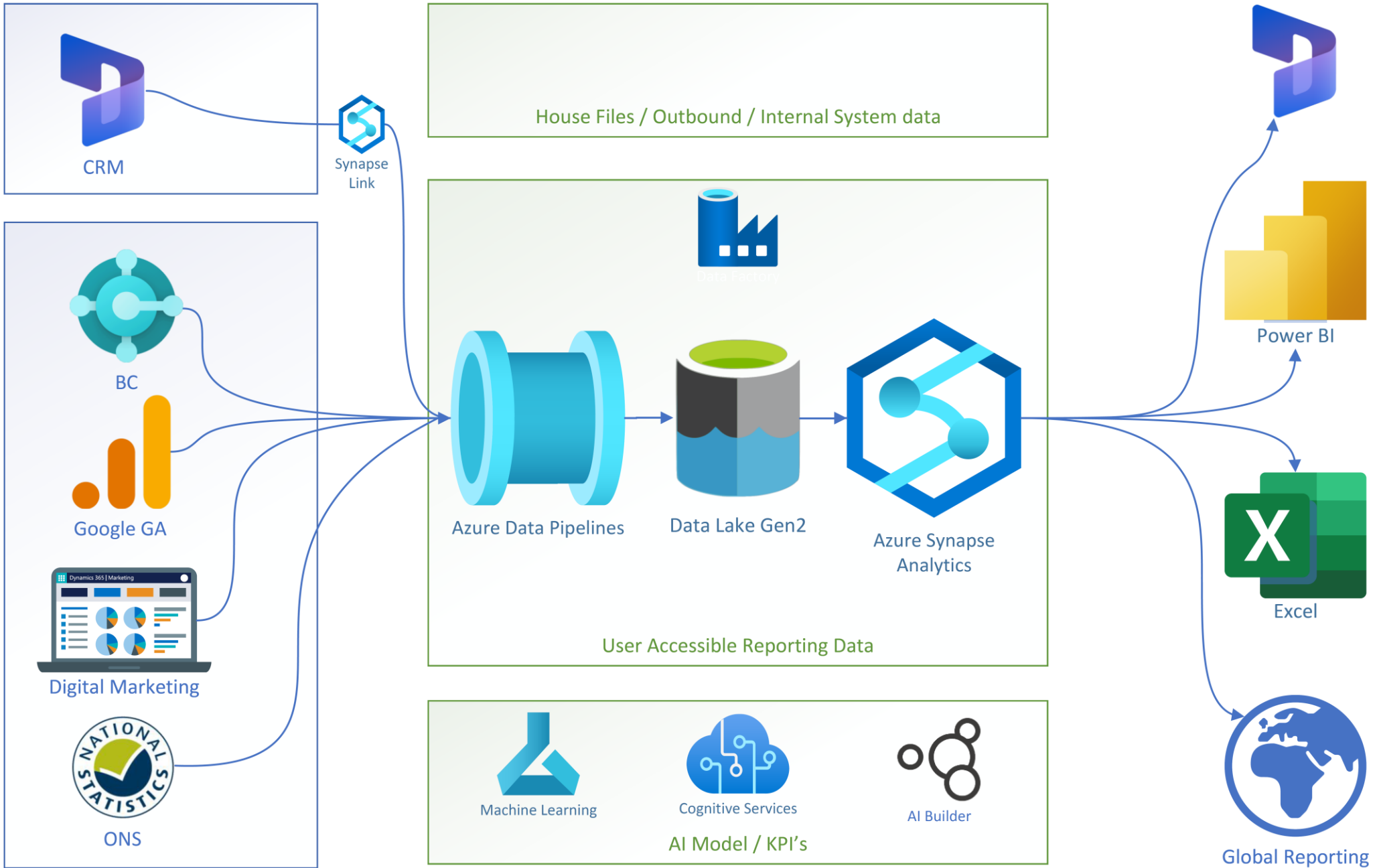


SPONSORED  
**Why brands are embracing a shift to post-omnichannel strategies**



03 WTF SERIES  
**WTF is California’s proposed ‘Delete Act’?**





# MSF UK – Strategic priorities 2024-26

- Leverage multi-channel integration across all marketing activities, 365 days a year, to produce cash and mid-value income, with incremental uplift for regular giving
- Data insight using CRM & Digital sources to drive improved effectiveness of individual supporter communications across all channels (segmentation, personalisation, triggered communications)
- Development of A.I. and Machine Learning (Data Warehouse, Digital Analytics)

Anyone for cake?



# Why do I want one?

More confidence in automation

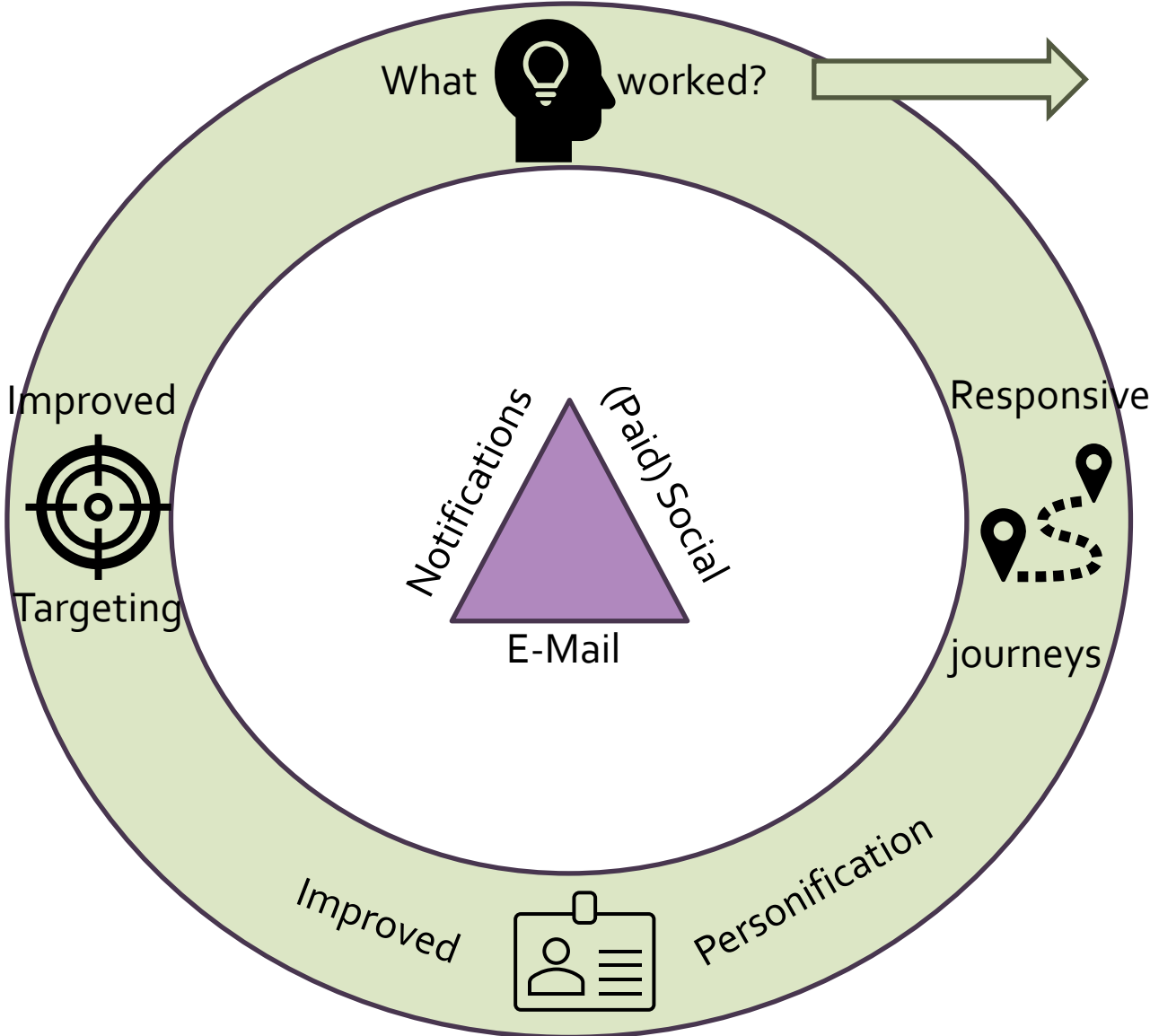
Who might be interested in our organisation?

Who might be willing to give for the first time?

Who might give again and how much?

Who might become a regular giver?

What regular givers are at risk of lapsing?

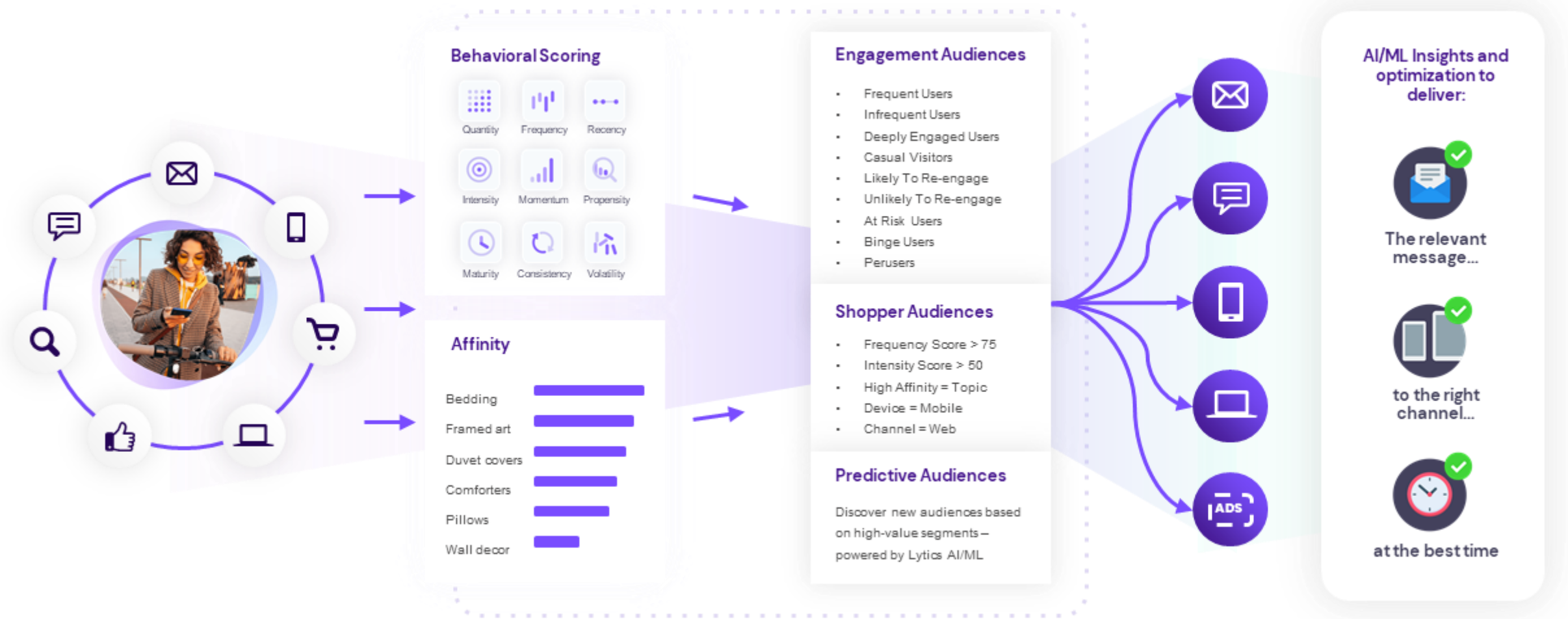


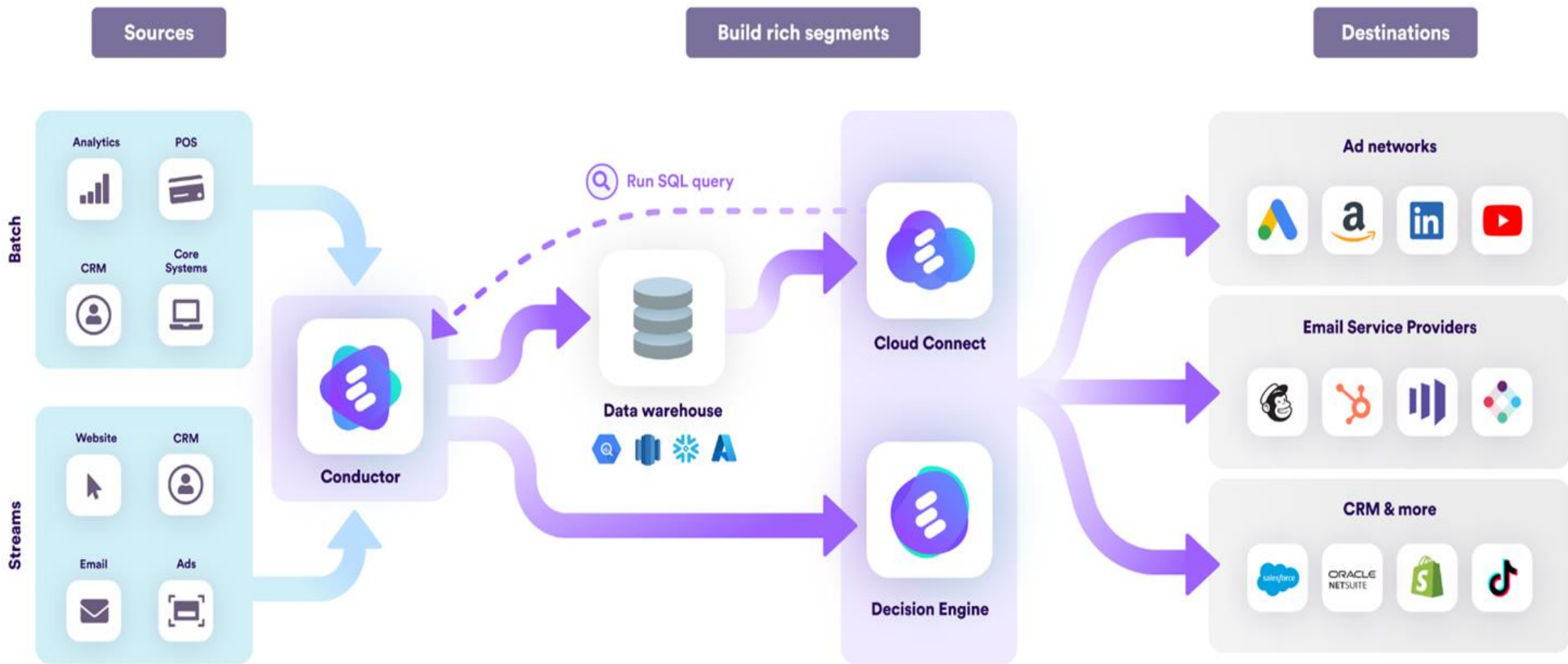
# So what is a “Customer Data Platform”?

Difference	CRM	CDP
Data Perspective	<ol style="list-style-type: none"> <li>1. Mostly demographic, firmographic and transactional data.</li> <li>2. Allows manual data entry.</li> </ol>	<ol style="list-style-type: none"> <li>1. Adds digital behavioural data to each supporter record.</li> <li>2. Adds “unidentified visitors”.</li> <li>3. Does not allow manual data entry.</li> </ol>
Technology Perspective	A single system.	A single system with integration tooling and omni-channel marketing tools
People Perspective	<ol style="list-style-type: none"> <li>1. Of most value to fundraising team ( esp relationships with higher value individuals and organisations)</li> <li>2. Often needs “data staff” to do imports and de-duplication.</li> </ol>	<ol style="list-style-type: none"> <li>1. Of most value to digital marketing and fundraising (esp relationships with individual/mass giving)</li> <li>2. No ongoing data staff or de-duplication once setup</li> </ol>
Privacy Perspective	GDPR Compliant (given appropriate privacy statements et al)	GDPR compliant if associated with updated privacy notice and robust consent/communication preference management capabilities.



# And what can it do?

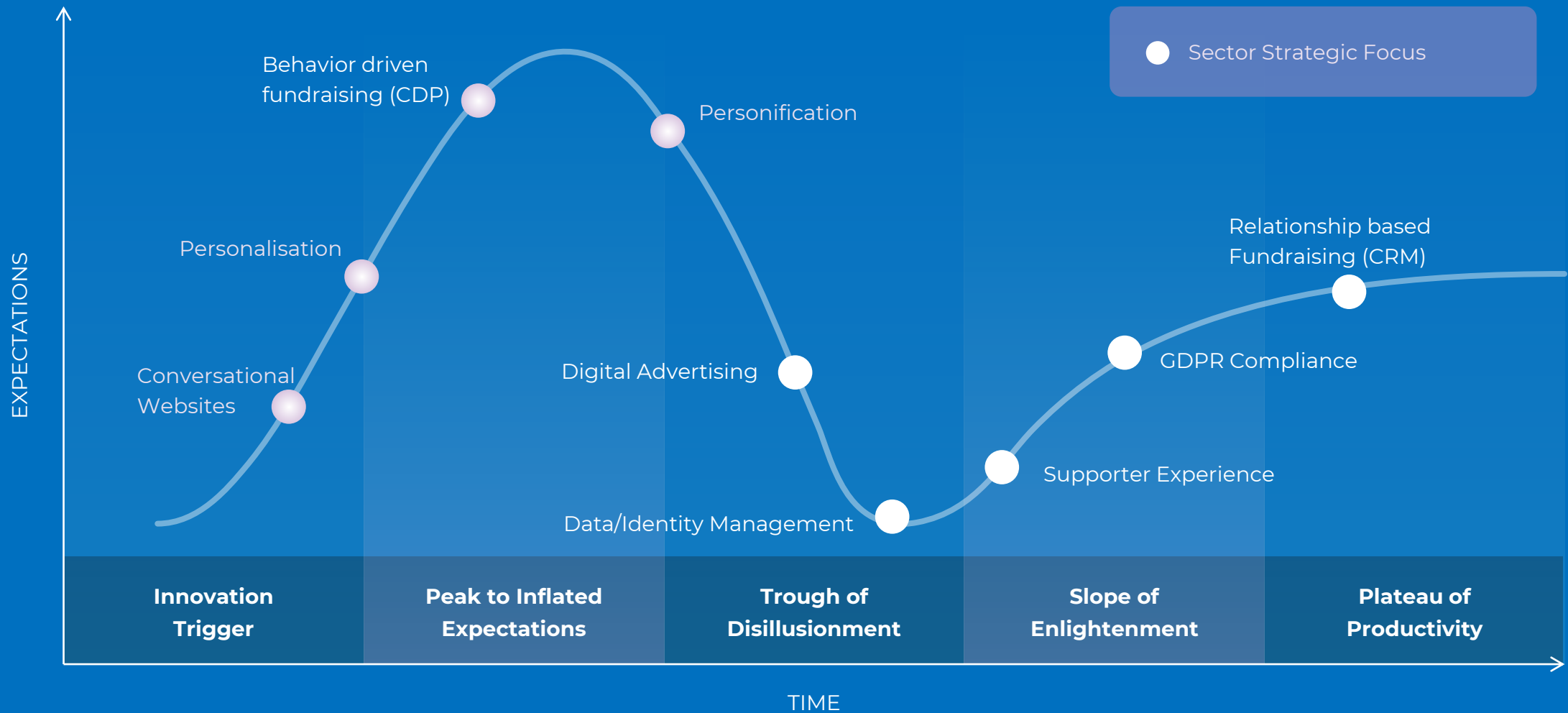




# Who might benefit from a CDP?

Indicator	Your answer
A lot of my revenue is derived from digital mass giving (and we generate £1m+ from this today)	If YES a CDP may be of value
We engage our supporters across multiple (3+) digital channels (and they are increasingly digitally active with us)	
We have 1000s of web site visitors each month but we have no idea what they do (and we struggle to attribute the donations we do get)	
We have the internal capabilities to absorb more data and use to create a larger volume of more targeted, more personalised mass giving campaigns.	

# CRM/CDP Hype cycle for non-profits



# Roundtable discussion

- **Highly optional topics!**
  - What does your supporter 360 data look like today?
  - Would your organisation benefit from a more capable model?
  - If you wanted to draw a hype cycle what would it look like?



# Event feedback



# Thanks & Goodbye!

## *Upcoming events...*

**CRM and Customer Data – 10 October (Zoom)**

[www.adaptaconsulting.co.uk/upcoming-events](http://www.adaptaconsulting.co.uk/upcoming-events)



[help@adaptaconsulting.co.uk](mailto:help@adaptaconsulting.co.uk)



[www.adaptaconsulting.co.uk](http://www.adaptaconsulting.co.uk)



Adapta Consulting, 5 St John's Lane, London, EC1M 4BH



020 4558 8070

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