

About Adapta

- We are a specialist information systems consultancy
- We only work with charities, associations, trusts and others in the not-for-profit sector
- We are completely supplier-independent
- Our consultants have held senior positions in a broad range of different organisations
- Our advice and guidance is based on practical experience gained over many years



About Adapta



Digital, Data & Technology Strategies



Supplier & Solution Selection



Risk, Compliance, Data Protection & Security



Reviews & Health Checks



Interim Technical Leadership



Governance & Business Cases



Business Processes & System Requirements



Programme & Change Success



Digital Workforce & Operating Models







Some of the areas we'll be looking at today

- Overview of common risks and potential pitfalls
- What good practice looks like
- Effective strategies and practical tips to ensure that you're well-prepared
- An update on relevant standards and legislation
- Some learnings from 'real life'
- An opportunity to ask questions and discuss your own issues



Programme

14:00	Arrival and welcome Welcome - introductions and overview of the agenda for the afternoon.
14:10	Information security – what's new in the sector? Paul Sypko, Adapta Consulting
14:30	Data Protection update Carla Whalen, Russell-Cooke
15.00	Mid-afternoon break (tea/coffee and more cake)
15.15	Case study Cheryl Hodgson, Motability Foundation
15:45	Roundtable discussion & feedback All
16.30 - 17.00	Review & close Paul Sypko, Adapta Consulting





Introductions

Information security – what's new in the sector?

Paul Sypko, Partner, Adapta

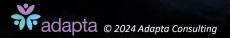




Exhibit 2: Information Security not so long ago adapta © 2024 Adapta Consulting

An existential threat? Cyber security incidents can have an impact <u>far</u> beyond the data protection consequences alone

- Disruption to operations, ability to serve the cause
- Impact on data subjects
- Financial cost and losses ransoms, fraud and fines
- Reputation



Different but complementary perspectives



Important but technical and a bit complicated?

→ Good practice but left to our discretion?



"The EU"... "Acts of Parliament"... "The Law"... "Regulations"... "Safeguarding and protection" → No choice. A legal necessity?



NFPs do matter... security isn't just for banks etc

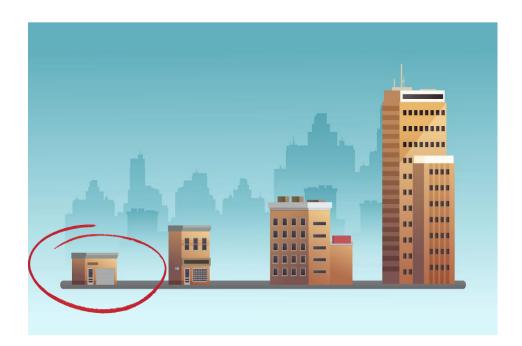


...and cybercrime is now a <u>very</u> likely cause of a major security or data breach in an NFP





- Money (even the small ones)
- Reputations worth protecting
- Lots of valuable intellectual property...



Not many staff – maybe their procedures and IT security aren't as strong as 'tougher targets'?





Principle 6 of UK GDPR

Article 5(1) of the UK GDPR requires that personal data shall be:

"...processed in a manner that ensures appropriate security of the personal data, including protection against unauthorised or unlawful processing and against accidental loss, destruction or damage, using appropriate technical or organisational measures ('integrity and confidentiality')."



'Data protection by default' – often overlooked?

Article 25(2) of UK GDPR:

"The controller shall implement appropriate technical and organisational measures for ensuring that, by default, only personal data which are necessary for each specific purpose of the processing are processed.

That obligation applies to the amount of personal data collected, the extent of their processing, the period of their storage and their accessibility. In particular, such measures shall ensure that by default personal data are not made accessible without the individual's intervention to an indefinite number of natural persons."



What do people usually think are the main risks?

- Phishing 'Dear accounts team, Pay this invoice immediately. Yours sincerely, the CEO' (54%)
- Ransomware 'Send us some bitcoins if you want your files unencrypted' (31% including extortion)
- Extortion 'Give us some money or we'll leak your data on the dark web'
- DDoS 'Botnet' attacks to overwhelm and take an organisation's systems 'down' (5%)
- **Social engineering** Pretending to be someone else (e.g. you!), diverting donations



Can you think of any others?



Can you think of any others?

- AI Deepfake scams, highly targeted phishing
- Impersonation (e.g. to customers, suppliers)
- Human error!





COMMITTED TO
IMPROVING THE STATE
OF THE WORLD

WEF Study: 95% of cyber security incidents occur due to human error

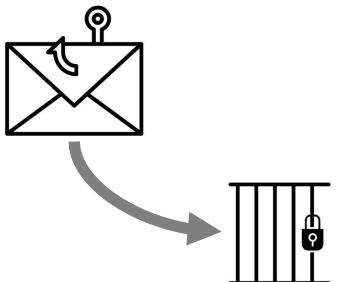


A potential real-life scenario – triple extortion

Phishing campaign

"Microsoft Office 365 – update your password now."

ACCESS PROVIDED



1. Locked out of systems
Ransom demanded to regain
access to encrypted files
WORK STOPS

2. Data exfiltrated

Threatened that customer data will be leaked to dark web **PRESSURE MOUNTING**



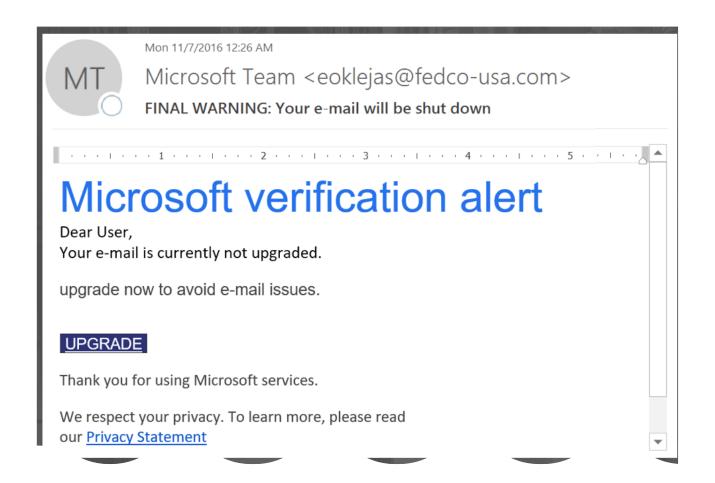
3. DDoS attack

Website bombarded with fake traffic to alert the end user **PRESSURE MOUNTING**

End point
Either the ransom is paid or face the consequences



Attacks are getting smarter... Al is helping with this





Spot the difference...

is not the same as www.lloydsbank.co.uk

is not the same as www.natwest.co.uk



Educating staff and raising awareness...

FAKE

From: support@rnicrosoft.co.uk

Sent: 16/01/2023 11:44

To: Bob Smith <Bob.Smith@company.com>

Subject: Urgent Action Needed!



Microsoft Account

Verify your account

We detected some unusual activity about a recent sign in for your Microsoft account. you might be signing in from a new location app or device.

To help keep your account safe. We've blocked access to your inbox, contacts list and calander for that sign in. Please review your recent activity and we'll help you secure your account. To regain access you'll need to confirm that the recent activity was yours.

http://account.liive.com/ResetPassword.aspx

Thanks, The Microsoft Team

REAL

From: support@microsoft.co.uk

Sent: 16/01/2023 11:44

To: Bob Smith <Bob.Smith@company.com>

Subject: Unusual Sign In Activity



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Verify your account

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Review recent activity

Thanks,
The Microsoft Team

Spot the difference

(6 differences to find)



Educating colleagues...

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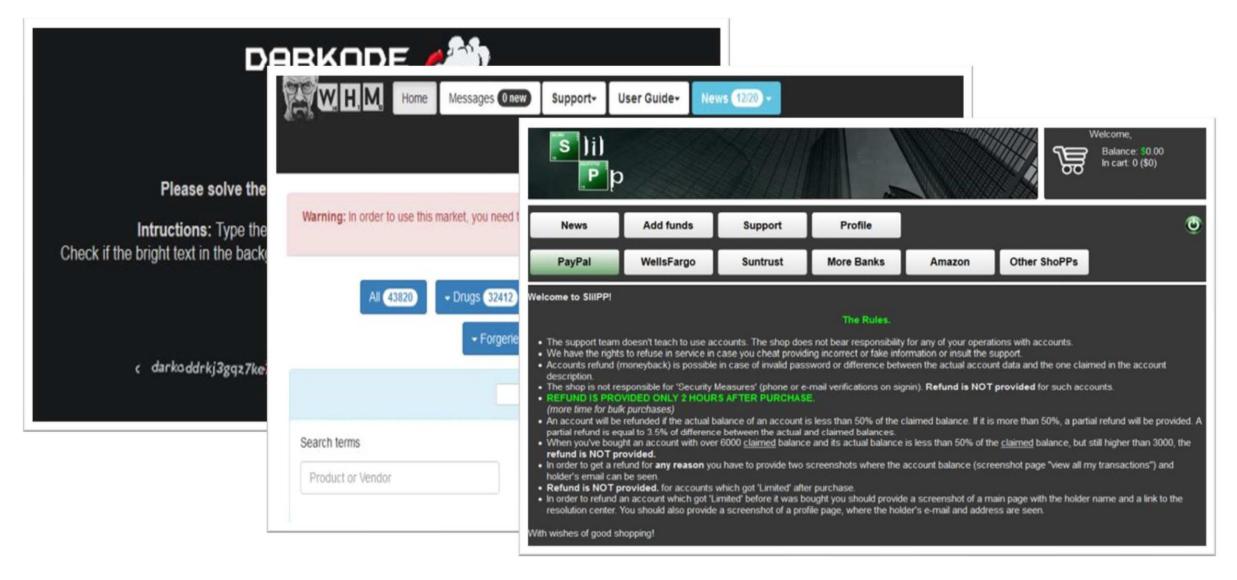
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A boom in phishing: 'Cyber-crime as a Service'



Everyone likes an easy fix!



A better place to <u>start</u>?







WATCHTHIS HACKER BREAKINTO MY CELL PHONE AGGOUNT IN 2 MINUTES

What to think about in your plans...

- Governance and 'organisational measures'
 - clarifying responsibilities
- Your procedures and checks for making payments
- Backups and immutability
- Resourcing and capabilities
- Supply chain vulnerabilities
- MFA and 'account hygiene'
- Endpoint management
- Staying current

- Choosing appropriate standards to adopt
- Auditing suppliers and doing due diligence
- Security culture / getting people involved
- Patching and network management
- Training and awareness
- Pen testing
- Data Protection & Digital Information Bill
- Cyber insurance
- Incident response plans thinking ahead
- Volunteers, trustees data outside the organisation



Standards and regulations

- Data Protection Act 2018 incorporating the UK GDPR
- Compliance is an ongoing/continuous process, not a one-off exercise
- Standards are a good place to start (Cyber Essentials, ISO 27001)
- Regular external reviews and advice
- Lean on trusted partners pragmatic ones!
- Events, conferences like this one!
- News and publications (the register, etc)
- NCSC website





Cyber Security Small Charity Guide

This advice has been produced to help charities protect themselves from the most common cyber attacks. The 5 topics covered are easy to understand and cost little to implement. Read our quick tips below, or find out more at www.ncsc.gov.uk/charity.

Backing up your data

Take regular backups of your important data, and test they can be restored. This will reduce the inconvenience of any data loss from theft, fire, other physical damage, or ransomware.





Identify what needs to be backed up. Normally this will comprise documents, emails, contacts, legal information, calendars, financial records and supporter or beneficiary databases.



Ensure the device containing your backup is not permanently connected to the device holding the original copy, neither physically nor over a local network.



Consider backing up to the cloud. This means your data is stored in a separate location (away from your offices/devices), and you'll also be able to access it quickly, from anywhere.

Keeping your smartphones (and tablets) safe

Smartphones and tablets (which are used outside the safety of the office and home)

need even more protection than 'desktop' equipment.



Switch on PIN/password protection/fingerprint recognition for mobile devices.



Configure devices so that when lost or stolen they can be tracked, remotely wiped or remotely locked.



Keep your devices (and all installed apps) up to date, using the 'automatically update' option if available.



When sending sensitive data, don't connect to public Wi-Fi hotspots - use 3G or 4G connections (including tethering and wireless dongles) or use VPNs.



Replace devices that are no longer supported by manufacturers with up-to-date alternatives.

Preventing malware damage

You can protect your charity from the damage caused by 'malware' (malicious software, including viruses) by adopting some simple and low-cost techniques.





Use antivirus software on all computers and laptops. Only install approved software on tablets and smartphones, and prevent users from downloading third party apps from unknown sources.



Patch all software and firmware by promptly applying the latest software updates provided by manufacturers and vendors. Use the 'automatically update' option where available.



Control access to removable media such as SD cards and USB sticks. Consider disabling ports, or limiting access to sanctioned media. Encourage staff to transfer files via email or cloud storage instead.



Switch on your firewall (included with most operating systems) to create a buffer zone between vour network and the Internet.

Avoiding phishing attacks

In phishing attacks, scammers send fake emails asking for sensitive information (such as bank details), or containing links to bad websites.





Ensure staff don't browse the web or check emails from an account with Administrator privileges. This will reduce the impact of successful phishing attacks.



Scan for malware and change passwords as soon as possible if you suspect a successful attack has occurred. Don't punish staff if they get caught out (it discourages people from reporting in the future).



Check for obvious signs of phishing, like poor spelling and grammar, or low quality versions of recognisable logos. Does the sender's email address look legitimate, or is it trying to mimic someone you know?

Using passwords to protect your data

Passwords - when implemented correctly - are a free, easy and effective way to prevent unauthorised people from accessing your devices and data.



Make sure all laptops, MACs and PCs use encryption products that require a password to boot. Switch on password/ PIN protection or fingerprint recognition for mobile devices.



Use two factor authentication (2FA) for important websites like banking and email, if you're given the option.



Avoid using predictable passwords (such as family and pet names). Avoid the most common passwords that criminals can guess (like passw0rd).



Do not enforce regular password changes; they only need to be changed when you suspect a compromise.



Change the manufacturers' default passwords that devices are issued with, before they are distributed to staff.



Provide secure storage so staff can write down passwords and keep them safe (but not with the device). Ensure staff can reset their own passwords, easily.



Consider using a password manager. If you do use one. make sure that the 'master' password (that provides access to all your other passwords) is a strong one.









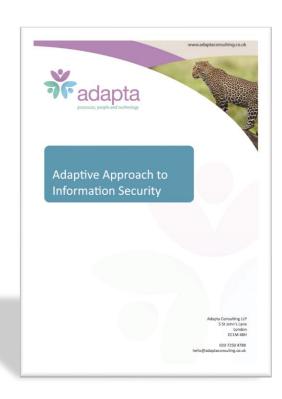
Gaining support by 'making it real' on a personal level





Other useful resources

- National Cyber Security Centre (NCSC) 10 steps to cyber security https://www.ncsc.gov.uk/collection/10-steps-to-cyber-security
- NCSC Small Charity Guide https://www.ncsc.gov.uk/collection/charity
- Cyber Essentials https://www.ncsc.gov.uk/cyberessentials/overview
- Preventing Charity Cyber Crime (Charity Commission) -<u>https://www.gov.uk/government/publications/preventing-charity-cyber-crime-insights-and-action</u>
- Charity Security Forum https://charitiessecurityforum.org.uk/



Data Protection update

Carla Whalen, Partner, Russell-Cooke





DATA PROTECTION UPDATE

CARLA WHALEN, PARTNER



What's new? - DPDI Bill

- A truly bespoke, British system of data protection?
- Currently making its way through House of Lords – return to Commons for final consideration
- Expected this year general election could disrupt



Charities and the soft opt-in



 Will be able to use the soft opt-in for direct marketing that's solely for the purpose of furthering a charitable or other non-commercial objective – no need for consent!

As long as:

- the contact details were obtained in the course of the recipient expressing an interest in, or offering or providing support for, the furtherance of that objective or a similar objective i.e. existing supporters, donors etc.
- the recipient has been given a simple means of opting-out at the time their details were collected and in each subsequent email



Legitimate interests (LI)

- LI purposes can include processing:
 - that's necessary for the purposes of direct marketing
 - for intra-group data transfers (e.g. employees, supporters, service users) where necessary for internal administrative purposes
 - that's necessary to ensure the security of network and information systems
- List of recognised Lls no need for the balancing test

Recognised LIs include:

- Emergencies
- Crime
- Safeguarding



Reducing the compliance burden



- DPOs to be replaced by senior responsible individuals
- Duty to keep records limited to processing likely to result in a high risk to the rights and freedoms of individuals
- New threshold for refusing or charging people to comply with requests to exercise individual rights – "vexatious or excessive"
- Changes to cookie consents no need for consent to use of nonintrusive cookies (e.g. analytics)



Recent ICO guidance



- Guidance: dealing with SARs in employment https://ico.org.uk/for-organisations/uk-gdpr-guidance-and-resources/employment/subject-access-request-q-and-as-for-employers/
- **Guidance:** sending bulk communications by email: https://ico.org.uk/for-organisations/uk-gdpr-guidance-and-resources/security/email-and-security/
- Guidance: 10-steps sharing information to safeguard children: https://ico.org.uk/for-organisations/uk-gdpr-guidance-and-resources/data-sharing/a-10-step-guide-to-sharing-information-to-safeguard-children/



ICO updates and consultations



- Consultation: employment and data protection keeping employment records; recruitment and selection
- Updates: employment and data protection using HR health information; monitoring workers
 - https://ico.org.uk/for-organisations/uk-gdpr-guidance-and-resources/employment/
- Opinion: Children's code clarification on how to comply with age assurance <u>https://ico.org.uk/about-the-ico/media-centre/news-and-blogs/2024/01/ico-publishes-updated-commissioner-s-opinion-on-age-assurance-for-the-children-s-code/</u>





Carla Whalen



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Carla.Whalen@russell-cooke.co.uk

Carla combines expertise in employment law and data protection with experience and understanding of the not-for-profit sector.

She is able to call on her HR, regulatory and safeguarding knowledge to get to the bottom of knotty problems and offer creative solutions.







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R Russell Cooke



Client case study

Cheryl Hodgson, Risk Controls and Compliance Manager, Motability Foundation



Motability Foundation

Data Protection Journey

07 February 2024





Contents

- 1. Introduction
- 2. Who are Motability Foundation?
- 3. What do we do?
- 4. How did we introduce GDPR?
- 5. What challenges did we encounter?
- 6. What challenges do we still encounter?
- 7. What worked for us?
- 8. What next?





Introduction

Cheryl Hodgson
Data Protection Officer
Motability Foundation









Who are Motability Foundation?

Our Vision:

We are building a future where all disabled people have the transport options to make the journeys they choose.





What do the Motability Foundation do?

We fund, support, research and innovate to help all disabled people make the journeys they choose.

- Oversee the Motability Scheme;
- Provide grants to help people use the Scheme;
- Provide access to transport;
- Award grants to other charities towards making transport accessible;
- Carry out ongoing research;
- Inspire innovations to champion accessible transport.





Types of data we process

Personal Data

Special Category Data

- Name and nature of disability;
- Details of the impact this has on mobility;
- Photographs or Videos;
- Third Party data;
- Childrens' data.

Data Relating to Criminal Convictions



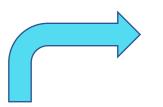


How did Motability Foundation Implement their GDPR Strategy?



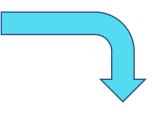
Implementation of GDPR Strategy





Awareness

What are the GDPR intentions?

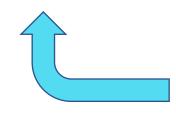


Communication

What do we need to know from you?

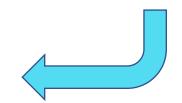


What are the Charity requirements/needs?



Engagement

What does it mean for you/individuals?





What challenges did we encounter?



Challenges Encountered

Accountability - Getting people on board;

Getting management support.

The timeframe.

Project Involvement.





What challenges do we still face?

What processes do we have to overcome them?



Processes to overcome Challenges

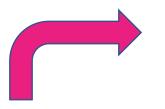
- Ask for feedback;
- Awareness-Raising;
- Education;
- Repetition.





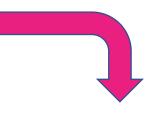
Implementation of GDPR Strategy





Communication

What do we need to know from you?



Engagement

What does it mean for you/ individuals?



What are the GDPR intentions?



Education

What are the Charity requirements/needs?





So, what has worked for us?



What has worked?

- Undertaking new starter inductions;
- Encourage people to share breaches and near misses;
- DPIA Process;
- GDPR Champions cross departmental meetings;
- Working with business partners;
- DSAR Process.





What next?

- Relevant training used examples from the Motability Foundation;
- Workshops to support teams with Data Protection;
- DP Team training and development;
- Email retention;
- Communication.



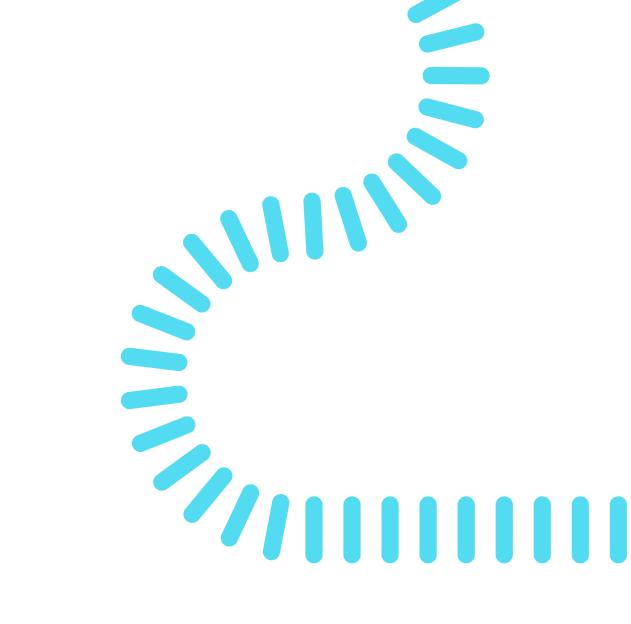


Thank you

Cheryl Hodgson

Data Protection Officer

Cheryl.Hodgson@motabililtyfoundation.org.uk





Roundtable discussion

Question topic 1:

 Should not-for-profit organisations prioritise investing in staff training and awareness programs to mitigate the human factor in data breaches, or should they focus more on advanced technological solutions?

Question topic 2:

 Are there cultural and ethical considerations that differentiate information security practices in not-for-profit organisations from those in commercial companies, and should these differences be reflected in tailored regulatory frameworks or industry standards?

Event feedback

Please use the QR code to view and complete the online feedback form.









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020 4558 8070



Upcoming events... AI – What it means for charities 6 March 2024, 2pm-3.15pm

Virtual Zoom event.

www.adaptaconsulting.co.uk/adapta-events

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